

**NOTICE OF MEETING
AIRPORT ADVISORY BOARD
SHAWNEE REGIONAL AIRPORT
2202 AIRPORT DRIVE
SHAWNEE, OKLAHOMA
JULY 20, 2022**

Regular Meeting **(X)**
Special Meeting ()
Emergency Meeting ()

Rescheduled Regular Meeting ()
Continued or Reconvened Mtg. ()

DATE TIME PLACE OF MEETING

JULY 20, 2022 5:30 P.M. TERMINAL LOBBY
SHAWNEE REGIONAL AIRPORT
2202 AIRPORT DRIVE
SHAWNEE, OK 74804

To be completed by person filing notice:

Name: BONNIE A. WILSON, CM
Title: AIRPORT MANAGER

Address: 2202 AIRPORT DRIVE
SHAWNEE, OK 74804

Phone: 405-878-1532

Filed in the office of the municipal clerk at 12:43 a.m./p.m. on the 15th day of July 2022.

Signed: Kacie Eck
Clerk

FOR CITY CLERK'S USE ONLY

Date Notice released to news media: 7/15/22
Person filing Notice: Bonnie Wilson
Notice Verified by: Kacie Eck

**AIRPORT ADVISORY BOARD
SHAWNEE REGIONAL AIRPORT
2202 AIRPORT DRIVE
SHAWNEE, OKLAHOMA
REGULARLY SCHEDULED
JULY 20, 2022**

SWEARING IN OF NEW MEMBERS

- ITEM ONE:** Call to Order and Declaration of a Quorum
- ITEM TWO:** Discussion and Consideration of Minutes
June 8, 2022, Rescheduled Regular Meeting
- ITEM THREE:** Citizen Comments
(A three-minute limit per person)
(A twelve-minute limit per topic)
- ITEM FOUR:** Discussion and Consideration of Airport Advisory Board Member Volunteer
Federal Aviation Administration (FAA) – Volunteer Airport Representative
Aircraft Owners and Pilots Association (AOPA) Airport Support Network
- ITEM FIVE:** Discussion and Consideration of
Election of Vice Chairman – Term, Scheduling and Nomination
- ITEM SIX:** National Academies of Science Transportation Research Board – Airport
Cooperative Research Program - Energy Resiliency
- ITEM SEVEN:** Staff Report
1. Current Fuel Price Comparisons
 2. Shawnee Regional Airport Fuel Sales
 3. Budget Summary Report
- ITEM EIGHT:** Board Comments
- ITEM NINE:** Adjournment

**MINUTES
AIRPORT ADVISORY BOARD
JUNE 8, 2022
RE-SCHEDULED REGULAR MEETING
2202 NORTH AIRPORT DR
SHAWNEE, OK**

AIRPORT ADVISORY BOARD MEMBERS PRESENT

Mr. John Klaser, Chairman, Mr. Barry Fogerty, Vice Chairman, Mr. Harmik DerSahakian, Mr. Scott Lee, Mr. Randy Rogers, Mr. Blake White

OTHERS PRESENT

Mr. Larry Briggs, Guest of the Advisory Board
Mr. Matthew Lovelace, Shawnee Regional Airport Staff
Mr. Rob Morris, Citizen of Shawnee
Ms. Bonnie Wilson, Shawnee Regional Airport Staff

I. DECLARATION OF A QUORUM

Seven members of the Advisory Committee were noted as Present, the Chairman Declared a Quorum.

II. DISCUSSION AND CONSIDERATION OF MINUTES FROM MAY 18, 2022, REGULAR MEETING

A copy of the Minutes was included in the meeting agenda package.

The Chairman called for a Motion to Approve the Minutes as presented.

Mr. White made the Motion, Mr. Fogerty provided as Second.

The Chairman called the Question. Six members of the Advisory Board present approved the Motion; Mr. Smith abstained.

III. CITIZEN COMMENTS

Mr. Morris thanked the members of the Board completing their terms of service and congratulated Mr. Briggs on his nomination to the Airport Advisory Board.

IV. ELECTION OF AIRPORT ADVISORY CHAIRMAN

Per the terms and conditions of the Procedures for Election of Officers and Terms of Office adopted by the Shawnee Airport Advisory Board at their Regular Meeting December 15, 2021, nomination forms, and notice of election for the position of Chairman, were provided to all members of the Board at the May 18, 2022, Regular Meeting.

Nominations were received by the airport manager, and presumptive nominees were contacted to affirm their desire to be included on the ballot. Nominees for the position of Chairman of the Airport Advisory Board for the term commencing July 1, 2022, through June 30, 2024 were:

Mr. Harmik DerSahakian
Mr. Scott Lee
Mr. Randall Rogers

The Chairman reviewed the voting procedures notifying members that a voice vote would be followed by a motion to confirm the election of the candidate receiving a majority of the votes cast. Mr. DerSahakian received six votes, Mr. Lee one.

The Chairman called for a motion to affirm Mr. DerSahakian had received the majority of the votes to serve as Chairman for a term commencing July 1, 2002, through June 30, 2024.

Mr. Rogers provided the motion; Vice Chairman provided a second to the motion.

The Chairman called the Question, and all seven of the Members of the Advisory Board unanimously approved the Motion.

V. RECOGNITION OF RETIRING AIRPORT ADVISORY BOARD MEMBERS

Mr. DerSahakian as the newly elected Chairman read aloud and presented signed certificates of recognition to Mr. James Smith, Mr. Barry Fogerty and Mr. John Klaser.

VI. DISCUSSION AND CONSIDERATION OF FAA SAFETY SEMINAR TOPICS

Ms. Wilson noted the Federal Aviation Administration FAAS Team representatives have been authorized to support in person safety seminars at airports across the region.

Topics for seminars were solicited to encourage the FAAS Team representative to include the Shawnee Regional Airport in the program.

Recommendations for topics included:

1. Introduction/Refresher on the FAAS Team Wings Program for pilots, e.g., how to register, access training materials, log points against training requirements, etc.
2. Air Traffic Control Communications - Best Practices for Pilots
3. Environmental Risk Factors in Flying – Effects of Heat, Cold, Air Density
4. National Oceanic and Atmospheric Administration

VII. STAFF REPORT

1. Mr. Briggs, Mr. Crowder, and Mr. Smithson's nominations to serve on the Airport Advisory Board were confirmed by the City of Shawnee City Commission Members, Monday evening June 6, 2022.
2. Staff has applied to the Federal Aviation Administration (FAA) for Airport Improvement Program (AIP) grant funding to support the Storm Water Assessment/Rehabilitation project Phase 1 – Engineering Assessment and Design scheduled for later this calendar year. The estimated fees for engineering services are not to exceed \$118,000.
 - a. FAA AIP will provide up to 90% of the eligible costs of the project, in this case \$106,200.
 - b. AIP grant rules require the Airport Sponsor to provide the remaining 10% of eligible the costs. In this case Shawnee Airport Authority revenues will be used to provide the required \$11,800.

Staff is recommending the Shawnee Airport Authority (SAA) pass a resolution to authorize the City Manager to execute the grant offer and the contract for engineering services once grant funds have been confirmed. This recommendation will be considered by the SAA at their June 20, 2022 Regular Meeting.

3. The FAA has approved staff's request to reclassify approximately 72 acres located on the west side of Shawnee Regional Airport from aeronautical use to non-aeronautical use to allow the OK Army Guard to construct their new armory/readiness center. Staff has requested the City Attorney review of the draft lease language between the SAA and the City of Shawnee, and the companion sublease between the City of Shawnee and the Oklahoma Military Department to ensure accuracy and completeness prior to executing the documents. The OMD will begin and environmental assessment and initial design of the new facility following execution of the lease agreements.
4. The Shawnee Airport Authority Fiscal Year 2023 Capital and Expense budgets will be presented to the Shawnee Airport Authority for approval at their regular meeting June 20, 2022.
5. The Civil Air Patrol Southwest Region Powered Flight Academy is scheduled for June 16, - 26, 2022. Academy activities will be hosted at the Shawnee Regional Airport.

VIII. BOARD COMMENTS

No additional comments were provided.

IX. ADJOURNMENT

The Chairman called for a Motion to Adjourn the meeting.

Mr. Rogers made a Motion to Adjourn; Mr. White provided a Second to the Motion.

The Chairman called the Question, and the Members of the Advisory Board present unanimously approved the Motion. The meeting was adjourned.

HARMIK DERSAHAKIAN, CHAIRMAN

DATE

ATTEST :

BONNIE A. WILSON

DATE



Shawnee Regional Airport

2202 N. Airport Dr.
Shawnee, OK 74804
ShawneeOK.org

Date: July 20, 2022

To: Airport Advisory Board

Harmik DerSahakian, Chairman
Larry Briggs
Colton Crowder
Scott Lee
Randall Rogers
Cody Smithson
Blake White

From: Bonnie Wilson, Airport Manager

Subject: FAA Safety Team (FAASTeam) – Volunteer Airport Representative
AOPA Airport Support Network – Volunteer
Shawnee Regional Airport

Summary:

FAA Safety Team (FAASTeam)

The goal of the FAA Safety Team (FAASTeam) mission is to lower the nation's aviation accident rate by conveying safety principles and practices through training, outreach, and education, while establishing partnerships and encouraging the continual growth of a positive safety culture within the aviation community.

Airports with an interest in hosting FAASTeam events are encouraged to appoint a volunteer to represent their airport, act as a coordinator of the events, and liaise between the FAA FAASTEAM staff and program participants.

The specific requirements to serve as a Volunteer Airport Representative are:

1. Completing an on-line registration; and participate in two on-line courses one focused on the Representative Manual, the other on internet security practices required for permission to access faasafety.gov to allow them to access the FAASTeam library of materials for future seminars.
2. Airport Representatives:
 - a. Recruit new participants; and
 - b. Assistance interested airmen with the program registration process; and
 - c. Assist participants with their Wings Pilot Proficiency Program; and
 - d. Submit seminar topics to FAASTeam staff to determine if they are eligible for Wings points; and
 - e. Solicit input from program participants for future topics of interest.

Aircraft Owners and Pilots Association (AOPA) Airport Support Network

The AOPA Airport Support Network is a group of volunteer aircraft owner/pilots supporting AOPA at public-use airport across the United States.

The specific requirements to serve as an Aircraft owner/pilots Airport Support Network Volunteer are:

1. Be a current AOPA member, have access to the internet and e-mail, be nominated or nominate yourself via the online nomination system, agree to AOPA's Conditions of Appointment (a written agreement and guidelines describing the roles and responsibilities of volunteers), and complete a short online training course.
2. Airport Support Network Volunteers:
 - a. **Assist in direct/indirect promotion of local airport activity to enhance favorable image of airport (i.e., open houses, airport support groups, etc.); and**
 - b. **Help educate local officials and community neighbors about the value of their airport; and**
 - c. **Provide local newspaper clips and media alerts on airport issues to AOPA Airport Support Network staff; and**
 - d. Serve as liaisons to local pilots and/or local pilot groups, airport management, etc. at the airport; and
 - e. Monitor and report to AOPA on city and county (sponsor) meetings and notify AOPA of pending problems that may arise; and
 - f. Notify AOPA of any questionable operational restrictions (curfews, noise abatement procedures).

Recommendations:

Confirm the Chairman's recommendation to appoint:

1. A member of the Shawnee Airport Advisory Board to serve as the Volunteer Airport Representative for the Shawnee Regional Airport to regenerate the program of monthly FAASTeam seminars; and
2. A member of the Shawnee Airport Advisory Board to serve as the AOPA Airport Support Network Volunteer for the Shawnee Regional Airport.

Action Requested:

Affirm the recommendation and appointment of a member of the Airport Advisory Board to serve as the FAASTeam and AOPA Airport Support Network volunteer airport representative for the Shawnee Regional Airport.



Date: July 20, 2022

To: Airport Advisory Board

Harmik DerSahakian, Chairman
Larry Briggs
Colton Crowder
Scott Lee
Randall Rogers
Cody Smithson
Blake White

From: Bonnie Wilson, Airport Manager

Subject: Special Election of Vice Chairman 2022-2024

Summary:

Per the terms and conditions of the Procedures for Election of Officers and Terms of Office (Election Procedures) adopted by the Shawnee Airport Advisory Board (“Board”) at their Regular Meeting December 15, 2021, if vacancies occur due to an elected officer leaving service on the AAB, or seeking to resign their position as an officer, a Special Election will be called to fill the vacant office.

The proposed election of Vice Chairman for the 2022 – 2024 term is a Special Election due to the prior Vice Chairman leaving service on the Board.

The Election Procedures also establish the following:

1. No prior service on the AAB is required for nomination to the position of Vice Chairman.
2. The term of Office is for two calendar years.
3. Any serving AAB member may nominate themselves, or any other qualified member for election to office by providing a written statement of nomination to the Airport Manager by the deadline established for submission in the notice calling for nominations.
4. On receipt of nomination statements, the Airport Manager will notify members of their nomination and confirm their willingness to serve if elected to office prior to publicizing the list of nominees.
5. The election for Vice Chairman will be a distinct action item on a published AAB Agenda .

6. The published slate of nominees will be the only candidates eligible for election to serve as Vice Chairman.
7. The nominee with the simple majority of votes will be elected to the office of Vice Chairman.
8. If no single nominee garners a simple majority of the votes on the first round of voting, a second round of voting for the two nominees with the highest number of votes garnered in the first round will be conducted. The nominee with the highest number of votes garnered in the second round of voting will be voted into office.

Recommendations:

1. Due to the delay in the scheduling of the election, amend the term of office for Vice Chairman to coincide with the term of office of the Chairman, commencing September 1, 2022, concluding June 30, 2024.
2. Schedule a Special Election for the Office of Vice Chairman for the Regular Meeting of the Airport Advisory Board August 17, 2022.

Action Requested:

Accept the recommendation to amend the term of office to coincide with the term of the Chairman; and schedule a Special Election to elect a Vice Chairman for August 17, 2022.

Attachment: Nomination Form

**Airport Advisory Board
Vice Chairman Nomination
September 2022 – June 2024**

Elections for the position of Vice Chairman of the Airport Advisory Board are scheduled for the August 17, 2022 Regular Meeting. Please provide completed nomination forms to the Airport Manager not later than **Friday, August 5, 2022** to provide time to notify nominees, and prepare the slate for inclusion in the agenda package. Information related to qualifications, terms, nomination and voting procedures are attached for your convenience.

Office: Vice Chairman

Term of Office: September 1, 2022-June 30, 2024
(Modified term based on delayed election)

Members Eligible for Nomination to Serve:

Larry Briggs	_____
Colton Crowder	_____
Scott Lee	_____
Randall Rogers	_____
Cody Smithson	_____
Blake White	_____

Board Member Submitting Nomination

Name

Email

Telephone



Shawnee Regional Airport

2202 N. Airport Dr.
Shawnee, OK 74804
ShawneeOK.org

Date: July 20, 2022

To: Airport Advisory Board

Harmik DerSahakian, Chairman
Larry Briggs
Colton Crowder
Scott Lee
Randall Rogers
Cody Smithson
Blake White

From: Bonnie Wilson, Airport Manager

Subject: National Academies of Science Transportation Research Board
Airport Cooperative Research Program
Energy Resiliency Plans for General Aviation Airports

Summary:

The National Academies of Science Transportation Research Board administers and funds the Airport Cooperative Research Program (ACRP), a program designed to assist airports address a wide variety of operational and management challenges.

There has been some research in the area of resiliency, but there is currently no guidance for airports to develop a customized energy resiliency roadmap for achieving their plans to respond to acute incidents, and power needs in the future.

The Shawnee Regional Airport has been asked to participate in an ACRP project focused on energy resiliency and sustainability. Staff will be conducting interviews with the project team and reviewing and editing interim reports and draft materials. At the conclusion of the research project, we will receive copies of the final reports, the primer for airport executives, and a guidebook on the development of an energy resiliency roadmap.

Project Outline:

The research team will develop and provide:

- Standardized definitions,
- A gap analysis, what we know, what resources we have, and those we need,
- An annotated bibliography of available resources and those relied on by the team,
- A vulnerability assessment framework,

- General Aviation airport case studies,
- A technical report on the cost-benefit analysis methodology used in the development of recommendations.

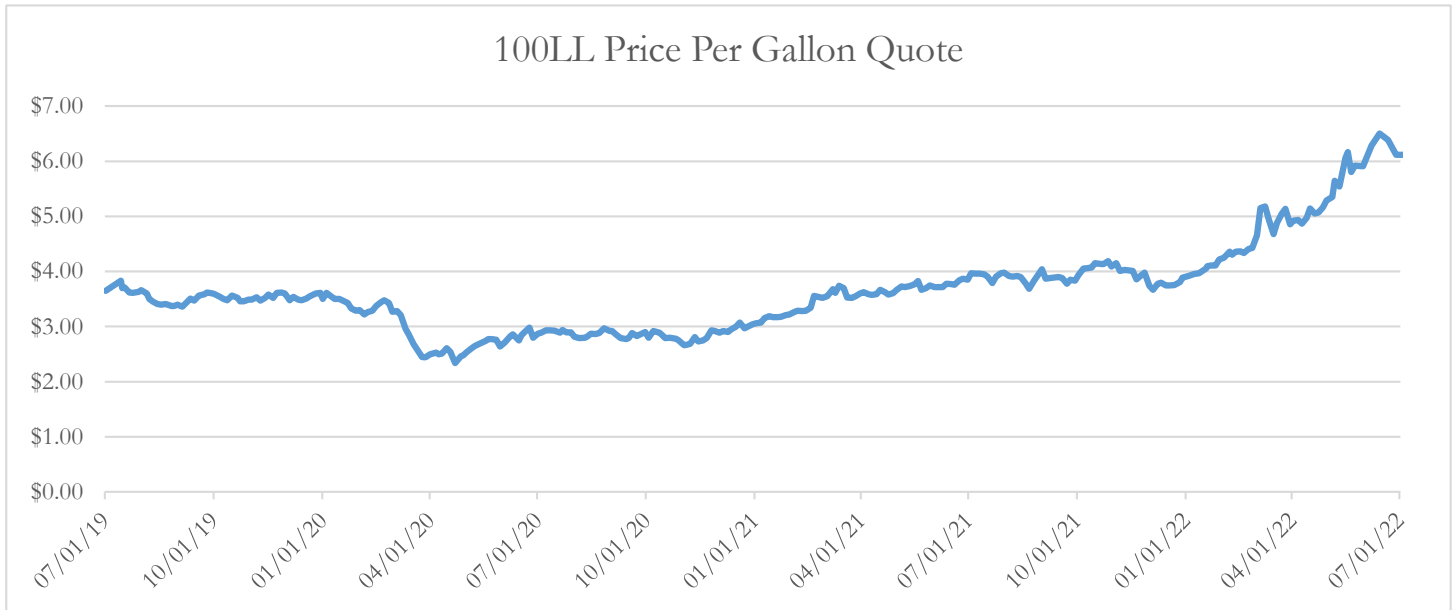
Project Objective

At the conclusion of the project the team will publish a primer on energy resilience for airport executives; and a guidebook on how to develop an energy resiliency roadmap for individual airports.

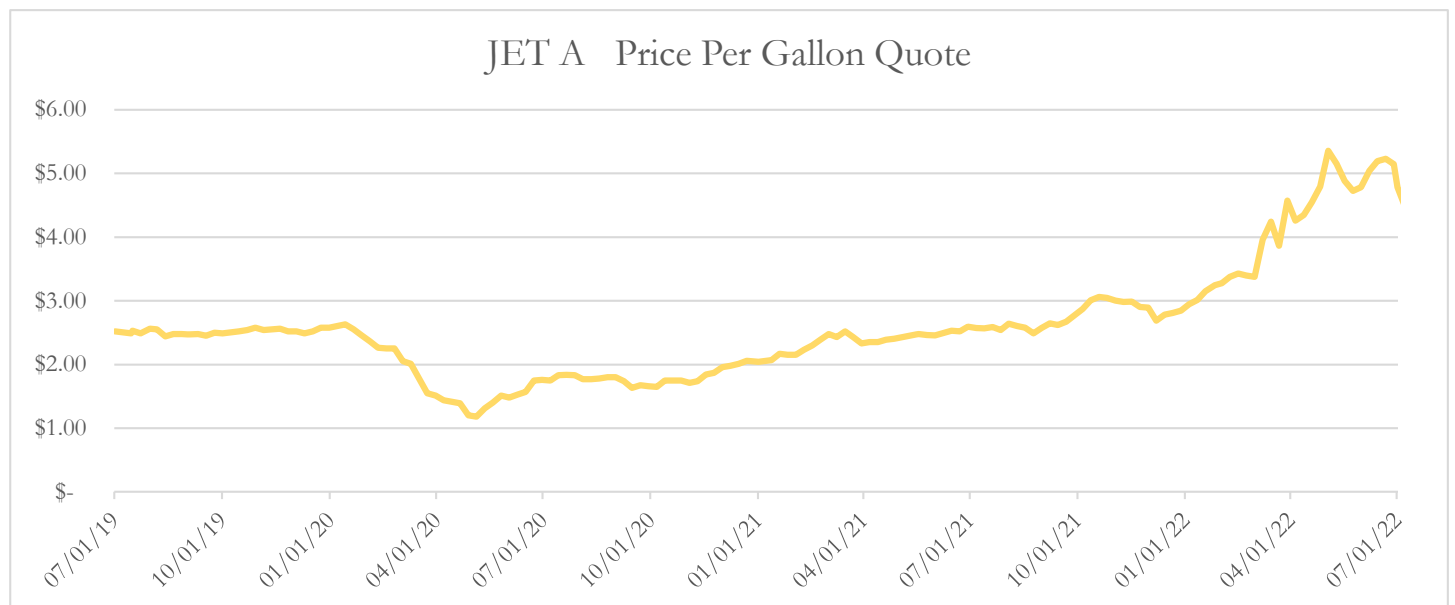
The final guidebook will address:

- How to conduct a vulnerability assessment,
- Planning for acute and long-term energy resiliency,
- Tracking and inventorying current energy demand and usage,
- Understanding supply capacity,
- Forecasting future demand,
- How to conduct cost-benefit analysis,
- Geographic differences and their stressors, e.g., natural disasters,
- Infrastructure requirements including storage and distribution,
- Physical, fiscal, technological, and regulatory constraints and opportunities,
- Engagement with stakeholders including local community; and
- Potential local community benefits.

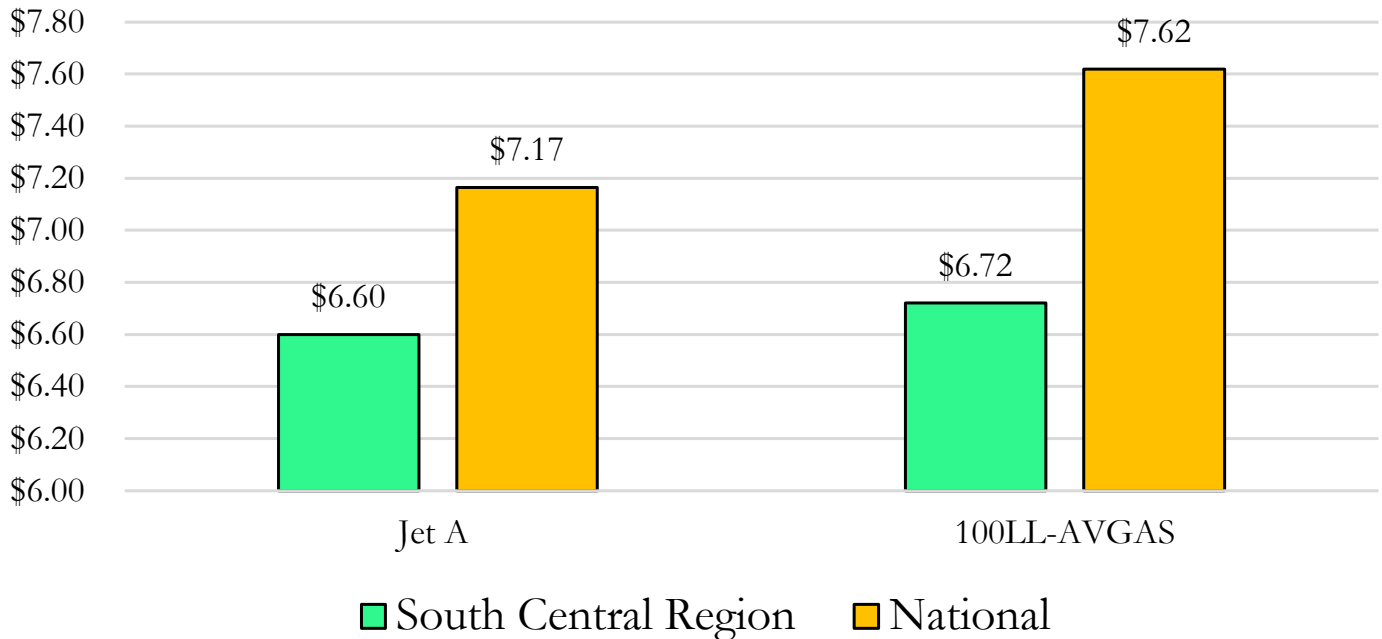
Current Replacement Cost Per Gallon 100LL—\$ 6.11



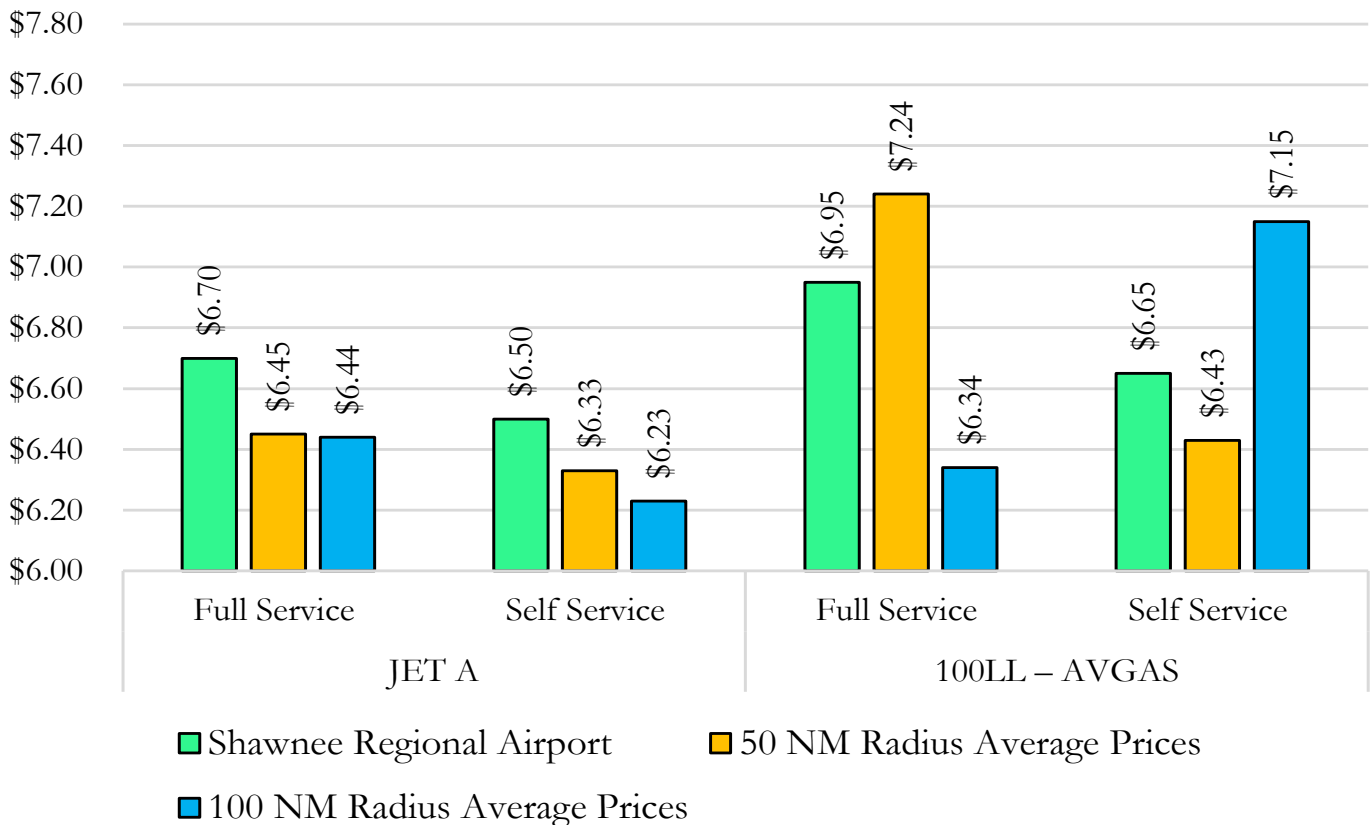
Current Replacement Cost Per Gallon JET A —\$ 4.78



AVERAGE FUEL PRICES AS OF JULY 13, 2022



SNL AND SURROUNDING AREA AVERAGES AS OF JULY 13, 2022

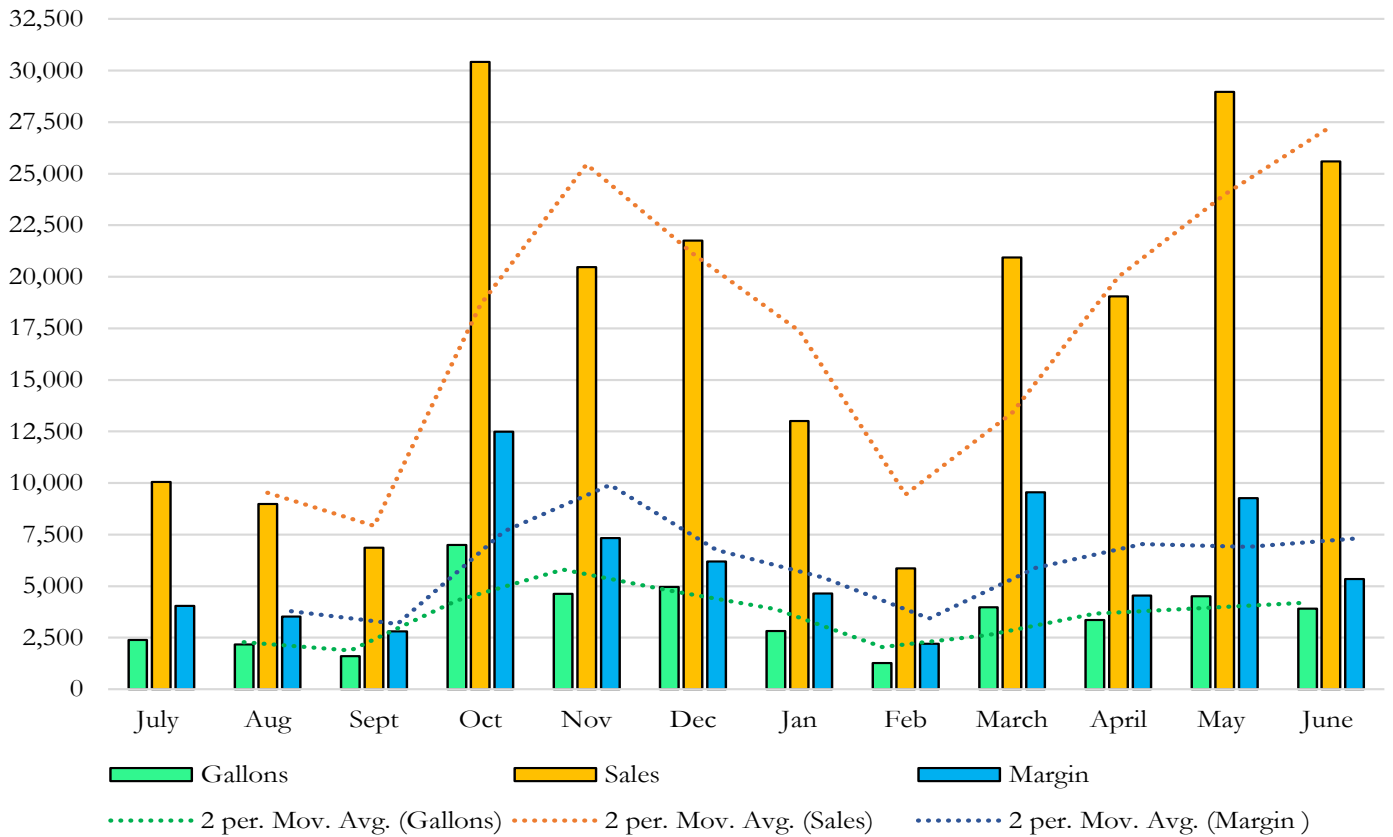


Commercial Passenger Service Airports within 100 NM of Shawnee Regional Airport								
Facility	Based Aircraft	Annual Operations	Annual GA Transient Arrivals	NM	100LL Self Serve	100LL Full Serve	Jet A Self Serve	Jet A Full Serve
Shawnee Regional Airport (SNL)	45	2,600	1,300	0	\$6.65	\$6.95	\$6.50	\$6.70
Cruise Aviation/ Westheimer (OUN)	109	63,437	7,280	30		\$7.78		\$7.53
AAR Aircraft Services (OKC)		158,764	12,740	37		\$7.43		\$6.91
Atlantic Aviation (OKC)	64	158,764	12,740	37		\$7.44		\$8.51
Atlantic Aviation (PWA)	277	73,285	16,016	41		\$8.15		\$8.20
META Special Aerospace (formerly Valair) (PWA)		73,285	16,016	41		\$6.99		\$5.65
Stillwater Flt Ctr (SWO)	70	99,115	6,935	56		\$7.29		\$6.79
Christiansen Aviation / Riverside (RVS)		266,463		71		\$7.99		\$6.14
Riverside Jet Center (RVS)		266,463		71		\$7.00		\$6.15
SBA - The Line Shack/Ardmore (ADM)	22	25,626	3,833	72	\$6.72	\$7.02		\$6.13
Atlantic Aviation (TUL)	429	127,390	18,200	82		\$7.95		\$8.30
Sparks Aviation Center (TUL)		127,390	18,200	82		\$7.95		\$6.95
Tulsair Beechcraft (TUL)		127,390	18,200	82				
United States Aviation (TUL)		127,390	18,200	82				\$6.19
Legacy Jet Center (TUL)		127,390	18,200	82				\$6.26
Enid-Woodring Regional Airport (WDG)	91	67,265	3,120	84	\$6.08	\$6.58		\$5.98
Lawton Aviation Services / Lawton-Fort Sill (LAW)	48	34,219	5,475	99		\$7.31		\$6.82
Average Prices at 50 NM					\$6.55	\$7.46	\$6.50	\$7.25
Average Prices at 100 NM					\$6.48	\$7.42	\$6.50	\$6.83
General Aviation Airports within 100 NM of Shawnee Regional Airport								
Facility	Based Aircraft	Annual Operations (Est.) *1	Annual GA Transient Arrivals *2	NM	100LL Self Serve	100LL Full Serve	Jet A Self Serve	Jet A Full Serve
Shawnee Regional Airport (SNL)	45	2,600	1,300	0	\$6.65	\$6.95	\$6.50	\$6.70
Prague Municipal Airport (O47)	10	728	364	15	\$5.84			
Seminole Municipal (SRE)	33	1,456	728	16	\$4.70	\$4.70		\$4.00
Chandler Regional Airport (CQB)	11	1,144	572	26	\$6.99		\$6.65	
Goldsby (K1K4)	45	1,456	728	32	\$6.45			
City of Stroud (SUD)	10	156	78	33	\$5.83		\$6.09	
Heartland Aviation/ADA (ADH)	58	4,784	2,392	41		\$7.35		\$6.25
City of Bristow (3F7)	17	1,144	572	42	\$4.99			
City of Cushing (CUH)	25	5,600	2,800	42	\$6.89	\$7.19	\$6.29	\$6.29
Crabtree Aircraft Co./Guthrie Edmond (GOK)	80	6,240	3,120	43	\$7.49	\$7.79		\$7.25
Sundance Airport (HSD)				46	\$6.95	\$7.25		\$6.00
Pauls Valley Airport (PVJ)	41	1,456	728	47	\$6.59		\$5.29	\$5.59
Legacy Aviation - Page Municipal (RCE)	56			50		\$7.89		\$6.25
Henryetta Airport (KF10)	5	102	51	52		\$5.80		
Okmulgee Regional (OKM)	28	3,640	1,820	59	\$7.00		\$6.00	
Chickasha Municipal Airport (CHK)	42	2,184	1,092	60	\$6.00		\$6.00	
El Reno Regional Airport (RQO)	24	2,912	1,456	60	\$6.40	\$6.55	\$5.80	\$5.80
City of Kingfisher (KF92)		728	364	67	\$5.95			
City of Sand Springs (OWP)	65	4,368	2,184	71	\$6.50			
Brenair Aviation/McAlester (MLC)	23	2,600	1,300	73		\$6.95		\$6.40
Perry Municipal (F22)	25	1,456	728	73		\$6.10		\$5.99
Haskell Airport Inc. (2K9)				78	\$7.15			
Guest Air Inc/Hinton Municipal (K2O8)	10	416	208	79	\$5.75			
Atoka Municipal Airport (AQR)	15	370	185	80	\$6.25			
City Of Hominy (H92)	1	104	52	81	\$3.50			
Harvey Young Airport/Tulsa (1H6)	40			82	\$5.50			
KMA Aviation LLC/Ardmore Downtown (K1F0)	47	2,184	1,092	84	\$7.05	\$7.15	\$5.75	\$5.90
5B Aviation/ Duncan (DUC)	43	2,912	1,456	84		\$7.00		\$6.15
Skiatook Municipal Airport (K2F6)	20	1,500	750	86	\$5.50			
Watonga Regional Airport (JWG)	16	728	364	90	\$5.70		\$5.25	
Davis Field Aviation/Muskogee (MKO)	90	3,640	1,820	91	\$6.90	\$7.35		\$6.15
Fuel PNC (Ponca City)	53	6,240	3,120	95	\$6.90	\$7.20		\$6.00
Blackwell Airport Trust / Blackwell Tonkawa	11	750	375	98	\$5.60			
Average Prices at 50 NM					\$6.31	\$7.02	\$6.16	\$6.04
Average Prices at 100 NM					\$6.19	\$6.88	\$5.96	\$6.05

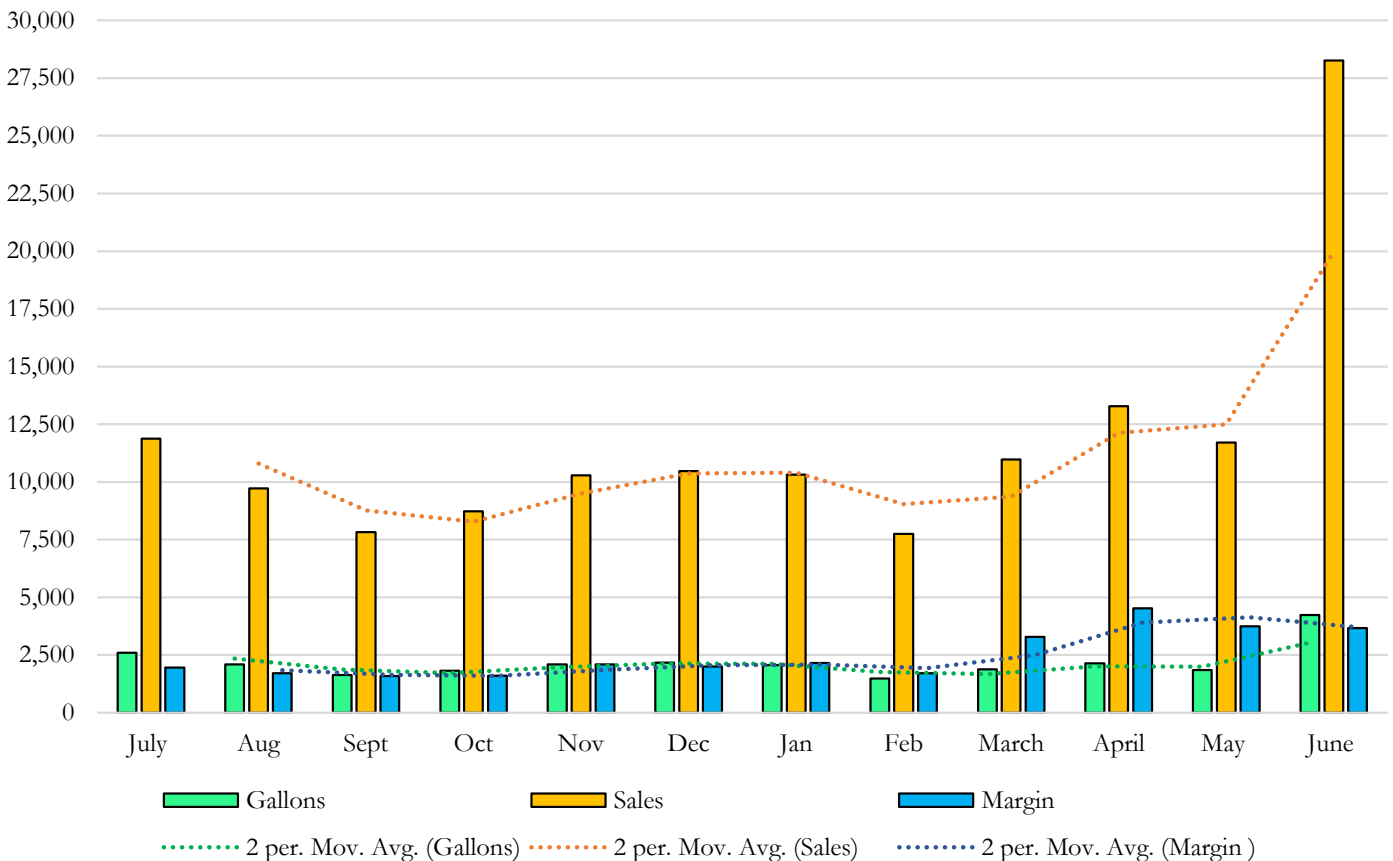
*1 Estimated "Doubling" of Arrival Information

*2 Oklahoma Aeronautics Commission

Fiscal Year 2022 Jet A Activity



Fiscal Year 2022 100 Low Lead Activity



JET A	FY 19	FY 20	FY 21	FY 22
GALLONS	38,817	23,560	21,956	42,574
SALES	\$ 144,097	\$ 83,771	\$ 75,591	\$ 211,954
MARGIN	\$ 44,419	\$ 25,141	\$ 30,671	\$ 71,947

100 LL	FY 19	FY 20	FY 21	FY 22
GALLONS	31,469	24,792	20,833	26,080
SALES	\$ 148,209	\$ 116,858	\$ 89,518	\$ 141,213
MARGIN	\$ 33,102	\$ 30,241	\$ 22,423	\$ 30,071

REVENUE	FY 23	EXPENSE	FY23
FEDERAL GRANT REVENUE	\$ 90,000.00	SALARIES AND BENEFITS	\$ 269,954.13
AIRPORT RENTAL REVENUE	\$ 126,040.00	OFFICE & COMPUTER SUPPLIES	\$ 500.00
T-HANGAR RENTAL REVENUE	\$ 80,000.00	FOOD & KITCHEN SUPPLIES	\$ 1,000.00
WATER TOWER RENTAL	\$ 90,000.00	UNIFORMS AND CLOTHING	\$ 580.00
OIL & LUB SALES	\$ 1,000.00	FUEL, OIL & LUBRICANTS	\$ 2,500.00
OTHER MISC. REVENUE	\$ 100.00	FUEL AND OIL FOR RESALE	\$ 800.00
FUEL FLOWAGE FEE	\$ 150.00	CHEMICALS	\$ 200.00
FUEL SALES	\$ 345,000.00	MEDICAL SUPPLIES	\$ 120.00
TRANSFER FROM GENERAL FUND	\$ 225,000.00	LOW LEAD 100 OCTANE FUEL	\$ 200,000.00
REVENUE TOTAL	\$ 957,290.00	JET A FUEL	\$ 145,000.00
		TOOLS & MINOR EQUIPMENT	\$ 2,000.00
OPERATING RESERVE	\$ 331,606.00	EQUIPMENT PARTS & SUPPLIES	\$ 4,000.00
		OTHER MATERIALS & SUPPLIES	\$ 3,500.00
		EQUIP. MAINT. CONTRACTS	\$ 7,193.00
		REPAIR & MAINT. - BLDGS.	\$ 8,000.00
		REPAIR & MAINT. - EQUIP.	\$ 11,000.00
		REPAIR & MAINT.-VEHICLES	\$ 2,000.00
		REPAIR & MAINT. - OTHER	\$ 5,000.00
		OTHER PROFESSIONAL SERVICES	\$ 110,000.00
		NATURAL GAS	\$ 5,500.00
		ELECTRICITY	\$ 30,000.00
		TELEPHONE	\$ 1,440.00
		COPY USAGE EXPENSE	\$ 100.00
		POSTAGE & SHIPPING	\$ 500.00
		OTHER CONTRACTUAL SERVICES	\$ 1,000.00
		MEMBERSHIPS & DUES	\$ 350.00
		FILING FEES & PERMITS	\$ 100.00
		BOOKS & SUBSCRIPTIONS	\$ 300.00
		LEGAL ADVERTISING	\$ 500.00
		PRINTING	\$ 100.00
		INSURANCE	\$ 40,348.00
		MISC. OTHER SERV. & CHGS.	\$ 1,500.00
		ADVERTISING & PROMOTIONS	\$ 750.00
		CONTINGENCY	\$ 20,556.00
		CAPITAL OUTLAY-BLDGS & IMPRV	\$ 138,600.00
		LEASE PAYMENTS-EQUIPMENT	\$ 33,376.44
		EXPENSE TOTAL	\$ 1,048,367.57
		BUDGETED DEFICIT	\$ (91,077.57)